

**APPROPRIATION SUMMARY**

The 2009-10 final budget includes appropriation of \$3,553,380,004, a decrease of \$15,511,039 or -0.43% over the 2008-09 final budget. The schedule below lists appropriation, however, it does not include operating transfers out, which is a mechanism for providing financing from one budget unit to another within the county.

	Actual 2007-08	Final 2008-09	Final 2009-10	Change Between 2008-09 & 2009-10	Percentage Change
<b>Countywide Operations</b>					
Admin/Executive Group	50,642,037	59,303,772	57,351,276	(1,952,496)	(3.29%)
Contingencies / Board Elective Projects	5,920,399	112,033,083	65,208,952	(46,824,131)	(41.79%)
Financial Administration	2,969,487	7,500,000	7,500,000	-	0.00%
Debt Service	18,675,497	21,812,356	23,033,394	1,221,038	5.60%
Economic Development Agency	7,584,181	7,318,898	5,710,767	(1,608,131)	(21.97%)
Fiscal Group	54,803,822	59,075,657	55,275,827	(3,799,830)	(6.43%)
Health Care	309,216,978	364,166,013	385,978,361	21,812,348	5.99%
Human Services	845,890,560	904,830,386	957,306,734	52,476,348	5.80%
Law and Justice Group	661,013,190	679,956,727	688,651,528	8,694,801	1.28%
Public and Support Services Group	94,591,151	102,337,115	94,377,532	(7,959,583)	(7.78%)
<b>Total General Fund</b>	<b>2,051,307,302</b>	<b>2,318,334,007</b>	<b>2,340,394,371</b>	<b>22,060,364</b>	<b>0.95%</b>
<b>Restricted Financing Funds</b>	<b>-</b>	<b>62,127,620</b>	<b>48,367,610</b>	<b>(13,760,010)</b>	<b>(22.15%)</b>
Capital Project Funds	44,466,760	133,946,159	165,219,440	31,273,281	23.35%
Special Revenue Funds	217,351,408	471,532,686	445,608,864	(25,923,822)	(5.50%)
<b>Subtotal</b>	<b>2,313,125,470</b>	<b>2,985,940,472</b>	<b>2,999,590,285</b>	<b>13,649,813</b>	<b>0.46%</b>
<b>Enterprise Funds</b>					
Health Care - Medical Center Lease Payment	51,876,528	57,492,452	43,218,264	(14,274,188)	(24.83%)
Arrowhead Regional Medical Ctr (ARMC)	369,697,897	372,646,384	369,122,050	(3,524,334)	(0.95%)
ARMC Capital Projects	5,220,115	26,405,850	25,816,782	(589,068)	(2.23%)
County Museum Store	37,721	73,546	83,849	10,303	14.01%
Regional Parks Snackbars	92,994	93,392	92,306	(1,086)	(1.16%)
Regional Parks Active Outdoors	80,510	89,012	110,862	21,850	24.55%
Solid Waste Management	89,255,943	126,149,935	115,345,606	(10,804,329)	(8.56%)
<b>Subtotal</b>	<b>516,261,708</b>	<b>582,950,571</b>	<b>553,789,719</b>	<b>(29,160,852)</b>	<b>(5.00%)</b>
<b>Total Countywide Funds</b>	<b>2,829,387,178</b>	<b>3,568,891,043</b>	<b>3,553,380,004</b>	<b>(15,511,039)</b>	<b>(0.43%)</b>

**Countywide Operations**

Although countywide operations show an overall increase in appropriation of \$22,060,364, appropriation funded with general fund financing are actually decreasing dramatically due to the declining economic conditions. Significant increases are seen in Human Services due to increases in caseload as a result of the economic downturn. These increased costs are funded primarily with State and Federal revenues. Significant decreases are in Contingencies/Board Elective Projects and in the Public and Support Services Group. Each group and the significant changes within the group are discussed below.

The **Administrative/Executive Group** shows a net decrease of \$2.0 million. The most significant decreases are seen in the Information Services' Application Development budget unit and the Human Resources budget unit where appropriation was decreased by \$1.2 million and \$1.2 million, respectively. For both of these budget units these decreases were the result of the reduced general fund financing. Slight increases are seen in three budget units due to various reorganizations that will streamline administrative processes. The Public and Support Services Group Administration was merged into the County Administrative Office budget unit. The Legislation budget unit was merged with the Board of Supervisors budget unit and the Administrative Division of the Board's budget unit was placed in the Clerk of the Board's budget unit.

**Contingencies / Board Elective Projects** are decreased a total of \$46.8 million. Contingencies decreased by \$47.9 million and Board Elective Projects increased by \$1.1 million. The contingencies for future retirement and jail expansion, \$7.9 million and \$7.0 million, respectively, were used as a mitigating factor in the 2009-10 financing plan. Additionally, general fund contingencies decreased by \$33.0 million primarily due to the use of contingencies through the 2008-09 fiscal year, fund balance at fiscal year end, and reduced mandated contingencies as a result of less discretionary revenue.



Board Elective Projects are accounted for in the Priority Policy Needs and Board Elective Funding budget units. These budget units are collectively financed with an annual allocation of \$3.8 million and any carryover of unspent funds from the prior years. It should be noted that \$0.3 million is budgeted in operating transfers out and therefore not reflected in the appropriation summary.

The **Economic Development Agency** shows a \$1.6 million decrease primarily due to the reduction in general fund financing and the elimination of one-time carryover funds.

The **Fiscal Group** decreased by a net \$3.8 million. Of this amount, the Assessor decreased by \$2.4 million and the Auditor/Controller-Recorder decreased by \$1.9 million. For the Assessor the reduction in appropriation is a combination of the removal of the Property Tax Administration Program general fund backfill and reductions to general fund financing. The Auditor/Controller-Recorder was also impacted by general fund financing reductions. These decreases were offset by a \$0.5 million increase in the Treasurer-Tax Collector/Public Administrator budget unit due to increased costs associated with the investment pool.

**Health Care** represents the departments of Public Health, Behavioral Health and Health Care Administration and this group of budget units increased by a net \$21.8 million. The Behavioral Health general fund budget unit increased appropriation by \$12.0 million as a result of the transfer of 31 positions from the Alcohol and Drug Program, the expansion of Mental Health Services Act funded programs, and the inclusion of 2008-09 MOU increases not reflected in the prior year final budget. The Health Care Administration budget unit increased a net \$10.5 million due to increases in other charges related to the Intergovernmental Transfers to the State and matches related to the California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100). Offsetting this increase was the transfer of Inland Counties Emergency Medical Agency staff from this budget unit to a new budget unit established for the agency. The Public Health budget unit increased a net \$1.5 million for which the majority of this increase was related to 2008-09 MOU increases which were adopted mid-year and not reflected in the prior year final budget. The Public Health – California Children’s Services budget unit decreased by \$1.9 million as a result of the reduction of 29 positions based on decreased revenues associated with the State imposed cap on revenue reimbursement. The Alcohol and Drug Services Program conducted by Behavioral Health was slightly decreased by a net \$0.2 million resulting from the transfer of positions to Behavioral Health, the restructuring of clinics and State budget reductions, coupled with the change in reporting Prop 36 funding from a reimbursement to an operating transfer in.

The **Human Services** increased a net \$52.5 million. Significant increases are budgeted in the two subsistence budget units which are funded primarily with State and Federal revenues: CalWORKs – All Other Families (\$47.8 million) and CalWORKs – 2 Parent Families (\$18.6 million). The CalWORKs heightened costs are due to dramatic increases in the number of cases resulting from the slowing economy. An increase of \$30.6 million is also reflected in the Human Services Administrative Claim budget unit which is the result of an increase of \$20.2 million in administrative allocations due to the slowing economy, \$3.0 million in allocation increases due to State mandated IT enhancements, and a \$7.4 million increase in In-Home Supportive Service provider payments due to projected caseload growth.

These Human Services increases were offset by two major decreases in subsistence budget units. The budget unit for Entitlement Payments (Child Care) was reduced by \$39.9 million due to the transition of the state childcare programs to county schools and the AFDC – Foster Care budget unit decreased by \$9.9 million due to caseload decline.

The **Law and Justice Group** increased by \$8.7 million. The most significant increases are in the following budget units: Sheriff-Coroner (\$3.4 million), Trial Court Funding – Court Facilities Payments (\$1.9 million), Public Defender (\$1.8 million), Probation (\$1.4 million), and District Attorney (\$1.4 million). Increases in the Sheriff-Coroner budget unit will support electronic monitoring, costs related to inmates, building security, equipment for the crime lab and the lab computer system. Increases in the Trial Court Funding – Court Facilities Payments reflect the completion of the transfer of all courthouses to the State. Public Defender increases are directly related to staffing increases as 37 positions were added to mitigate increasing caseloads. Probation budgeted for increases in the service and supplies appropriation for furniture, disaster preparedness and computer equipment, and insurance costs. For the District Attorney, the increase is primarily reflected in the salaries and benefits appropriation. Although this budget unit experienced a decrease of 21 budgeted positions, costs increased due to a technical change in the way positions are budgeted and increased attorney leave cash outs.

The **Public and Support Services Group** shows a net decrease of \$8.0 million. Budget units with significant decreases include: Facilities Management (\$2.0 million), Public and Support Services Group (\$2.0 million), Land Use Services – Building and Safety (\$1.9 million) and Land Use Services – Advance Planning (\$1.2 million). Facilities Management decreases are the direct result of the various budget reductions experienced by this department and the elimination of the Home Repair Program. As mentioned previously, the Public and Support Services Group Administrative budget unit was consolidated into the County Administrative Office budget unit for efficiency purposes. Building and Safety decreases are a result of the steep decline in building permits. The majority of reductions to Advance Planning reflect the completion of various plans for which one-time funding was approved in the 2008-09 final budget and required budget reductions to this budget unit for 2009-10.

Offsetting these significant decreases were noteworthy increases to Real Estate Services' Courts Property Management budget unit of \$2.0 million which reflects full year costs associated with the final transfers of courthouses to the State and a \$1.0 million increase in the Utilities budget unit to finance special projects, including but not limited to, the West Valley Water interconnection at Glen Helen, and anticipated increases in electricity rates.

### **Restricted Financing Funds**

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff-Coroner, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County. All financing not anticipated to be utilized during the fiscal year are appropriated in contingencies in these restricted funds.

Of the total \$48.4 million for these restricted financing funds, the Realignment portion is \$30.1 million and the Prop 172 portion is \$18.3 million. Appropriation decreased from the prior year by a net \$13.8 million, which consisted of a \$14.8 million decrease in Realignment offset by a \$1.0 million increase in Prop 172. For more details regarding the usage of these restricted financing funds, refer to the General Fund Financing section of this budget book.

### **Capital Project Funds**

Capital Project Funds appropriation increased by a net \$31.3 million from the prior year amount. Of the \$165.2 million total appropriation for all capital projects for 2009-10, \$19.4 million was budgeted for new projects and \$145.8 million was budgeted as carryover projects. For more details regarding capital project funds, refer to the Capital Improvement Program section of this budget book.

### **Special Revenue Funds**

Special Revenue Funds decreased by \$25.9 million overall.

Significant decreases in appropriation in special revenue funds include:

- \$26.6 million decline in Transportation's Road Operations budget unit is the result of a decline in services and supplies and budgeted contingencies primarily due to a \$7.5 million anticipated decrease in Proposition 1B funding and an increase in reimbursements for various projects and equipment/materials usage.
- \$14.9 million reduction in the Airport's Capital Improvement Program budget unit is primarily the result of reduced Federal Aviation Administration financing to acquire land at Chino Airport for runway protection zones.
- \$10.9 million reduction in the contingencies appropriation of the Master Settlement Agreement budget unit to reflect available fund balance.
- \$10.9 million decrease in budgeted contingencies in the Behavioral Health's Mental Health Services Act budget unit due to less financing sources available.

- \$5.3 million decrease in total appropriation in the Law and Justice Group's Southwest Border Prosecution Initiative budget unit as several law enforcement projects were approved by the Board of Supervisors for which the financing will be moved into the respective operating budgets of the Sheriff-Coroner, Architecture and Engineering, Probation and Public Defender in 2009-10.
- \$5.0 million decrease in appropriation in Behavioral Health's Proposition 36 budget unit due to a shift in accounting for transfers. Funding was moved from the transfer appropriation to operating transfers out. The department plans to expend all funds within the fiscal year.
- \$3.7 million decrease in the Auditor/Controller-Recorder's Systems Development budget unit due to anticipated revenue reductions as the number of recorded document pages is expected to decline.
- \$2.2 million decrease in the County Library budget unit is reflected in both salaries and benefits and services and supplies appropriation units. These decreases are the result of reductions in vacant positions and number of work hours, coupled with reductions in the County Library's book/material budget.
- \$1.3 million reduction in the Probation's Juvenile Justice Grant Program budget unit due to the elimination of prior year budgeted contingencies and the reduction of State allocated funding for the program.

Significant increases in appropriation in special revenue funds include:

- \$24.3 million net increase in Community Development and Housing budget unit for community development and housing assistance for low and moderate income citizens based on various grants and other funding sources including increases in the following major programs: \$20.4 million related to the Neighborhood Stabilization Program Grant, \$2.8 million in funding from the HOME Investment Partnerships Act, \$1.8 million related to Community Development Block Grants, and \$3.9 million related to Inland Valley Development Agency projects.
- \$16.2 million increase in Workforce Development budget unit due to one-time funding increases from the American Recovery and Reinvestment Act as well as increases in Workforce Investment Act funding resulting from increased unemployment and the economic downturn.
- \$6.4 million increase in the Transportation's Measure I Program budget unit related to a new Lenwood Road grade separation project in Barstow and the Starlight Mesa Road apron installation project in Yucca Valley. Additionally, rehabilitation projects are scheduled for roads in Bloomington, Phelan and Crestline areas.
- \$3.9 million increase in Preschool Services budget unit resulting from the conversion of several hundred contract employees to the county retirement system and increases in workers compensation charges.
- \$2.5 million increase in contingencies in Behavioral Health's Block Grant Carryover Program budget unit based on anticipated departmental revenue.

### **Enterprise Funds**

Of the seven enterprise funds listed in the appropriation summary, Health Care – Medical Center Lease Payment, Arrowhead Regional Medical Center (ARMC), and Solid Waste Management had the most significant changes.

Health Care – Medical Center Lease Payment appropriation is decreasing by \$14.3 million. This decrease is related to prior year's lease payments which included the final maturity of the 1997 Medical Center equipment bonds and associated fees.

Arrowhead Regional Medical Center (ARMC) decreased appropriation by a net \$3.5 million. The two significant areas changing in their budget unit include services and supplies and costs for fixed assets. Services and supplies increased by \$5.0 million primarily due to the planned opening of the sixth floor nursing units as part of the sixth floor patient room expansion. The other major area is fixed assets, which is decreasing by \$7.0 million as less planned expenditures are slated for 2009-10.



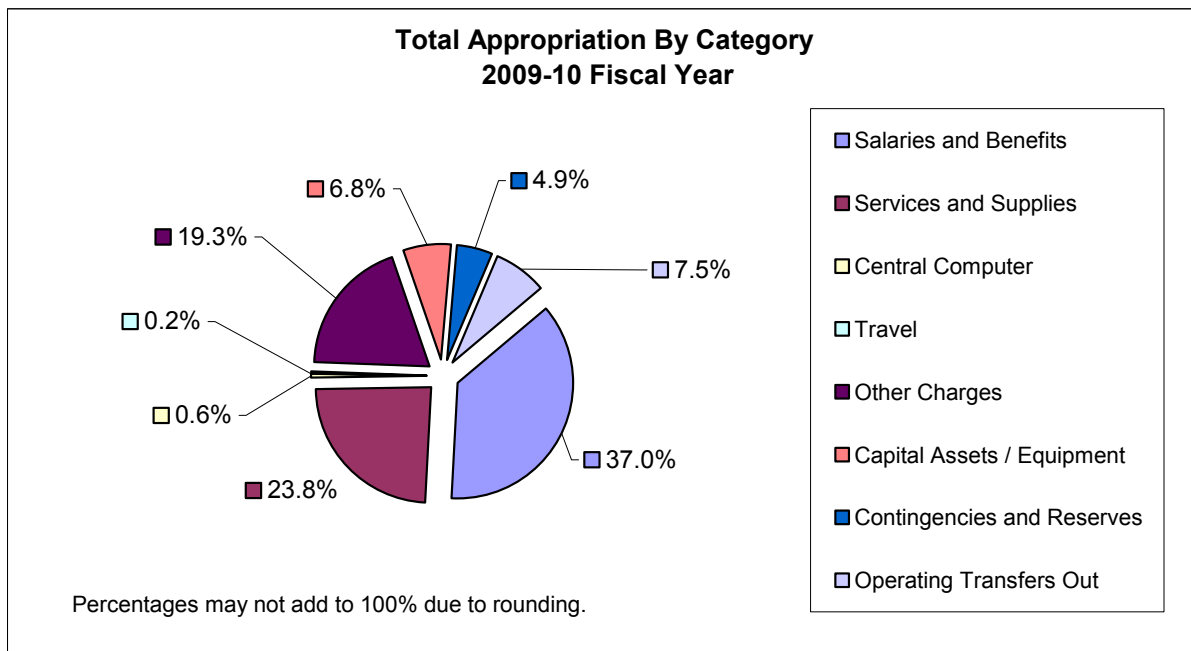
The budget units that comprise Solid Waste Management (SWM) decreased appropriation by a total of \$10.8 million. In the area of operations, significant reductions to appropriation include \$6.1 million to services and supplies for the completion of the Disaster Debris Program relative to the October 2007 fires and the re-classification of active site environmental projects to the SWM Environmental Fund to better segregate all such projects into one budget unit. Additionally, other charges were reduced \$2.1 million related to lower lease payments to the Inland Empire Public Facilities Corporation to repay SWM Operations' bond financing instrument. For site enhancement, expansion and acquisition, a \$9.6 million reduction was in land improvements due to a decrease in the number of new and carryover projects scheduled for 2009-10. Site closure and maintenance appropriation changes include increases of \$7.0 million in services and supplies and reductions of \$6.3 million in land improvements resulting primarily from the Big Bear Closure project being moved from land improvements to professional services for conformity with accounting pronouncement GASB #18 that requires this asset to be expensed and applied against the landfills long-term closure liability. Solid Waste's Environmental Fund anticipates increases of \$2.1 million in services and supplies and \$3.5 million in land improvements for additional projects anticipated in the new fiscal year.



The appropriation summary charts presented on the following pages include expenditures and other financing uses such as operating transfers out for all appropriated funds. Operating transfers out represent financing provided from one budget unit to another within the county. The figures presented on the appropriation summary by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on the first page of this County Budget Summary section. Additionally, there are charts to reflect appropriation summary by category, appropriation summary by group/agency and appropriation summary by fund type.

### **APPROPRIATION SUMMARY BY CATEGORY**

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Salaries and Benefits	1,414,348,650	1,413,210,588	1,421,265,289
Services and Supplies	848,640,760	882,973,902	914,869,225
Central Computer	20,414,813	21,875,645	22,171,715
Travel	-	10,351,922	7,443,000
Other Charges	705,918,422	684,942,920	742,428,913
Capital Assets / Equipment	274,682,341	269,578,077	260,274,808
Expenditure Transfers & Reimbursements	198,123	529,283	(3,365,942)
Contingencies and Reserves	209,453,017	285,428,706	188,292,996
Subtotal	3,473,656,126	3,568,891,043	3,553,380,004
Operating Transfers Out	245,852,403	264,467,802	287,757,050
Total	3,719,508,529	3,833,358,845	3,841,137,054
<b>Budgeted Staffing</b>			
	20,829	20,539	19,670





Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing from the prior year by approximately \$8.1 million or 0.6%. This change reflects the 2008-09 MOU increases which were adopted by the Board of Supervisors midyear and therefore not reflected in the 2008-09 final budget. These increases were offset by reductions in Workers' Compensation costs. For more details regarding departmental budgeted staffing changes, refer to the 'Budgeted Staffing Summary' found later in this section of the budget book.
- Services and Supplies are increasing by approximately \$31.9 million or 3.6%. Significant increases include Community Development and Housing, Arrowhead Regional Medical Center, Human Services Administrative Claim, Sheriff-Coroner, and Solid Waste Management. Significant decreases are seen in Transportation's Road Operations and Economic Development.
- Central Computer is increasing by \$0.3 million or 1.4% due to increased usage as there was no rate increase for 2009-10.
- Travel is decreasing from the prior year budget by \$2.9 million or -28.1%. This decrease is combination of the various reductions required of departments, as well as a re-examination of travel costs in that the basis for costing was not completely known in the first year of (2008-09) implementation for this new appropriation unit.
- Other Charges are increasing by \$57.5 million or 8.4%. This appropriation unit includes public assistance payments, contributions to other agencies, debt service payments, and interest expense. This increase is a reflection of the need for additional public assistance as a result of the current economic condition.
- Capital Assets/Equipment is decreasing by \$9.3 million or -3.5%. This appropriation category includes several subcategories: land acquisition, improvements to land, easements / rights of way, structures and improvements to structures, vehicles, equipment purchases and lease purchases, and capitalized software. Significant changes in subcategories include a decrease to land of \$19.4 million in the Airport's Capital Improvement Program budget unit. Additionally, this budget unit increased improvements to land by \$2.5 million, whereas, Solid Waste Management had a decrease of \$12.7 million, to improvements to land. The subcategory of improvements to structures increased for Capital Project Funds (\$27.5 million) and decreased for the Arrowhead Regional Medical Center (ARMC) Capital Projects (\$0.6 million). In the subcategories of equipment and vehicles, ARMC decreased equipment by \$6.4 million, Sheriff-Coroner increased equipment by \$1.0 million and Transportation's Road Operations increased vehicles by \$10.7 million.
- Expenditure Transfers & Reimbursements changing from a net positive total of \$0.5 million to a net negative balance of \$3.4 million or a net negative change of \$3.9 million. Expenditure Transfers are the movement of resources from one budget unit to another for payment of services received and Reimbursements are the amount received as a payment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a financing source.
- Contingencies and Reserves are decreasing by a total of \$97.1 million or -34.0%. Significant decreases in contingencies include \$47.9 million in general fund contingencies, of which \$32.4 million is in contingencies for uncertainties; \$7.9 million and \$7.0 million is in ongoing set-aside contingencies for future retirement costs and jail expansion, respectively and \$0.6 million in reduced mandated contingencies as a result of less discretionary revenue; \$14.8 million in Health Realignment contingencies; \$10.9 million in the Master Settlement Agreement special revenue fund; \$10.9 million in the Mental Health Service Act special revenue fund; and \$5.5 million in the Law and Justice Group's Southwest Border Prosecution Initiative special revenue fund. Offsetting these decreases are increases of \$2.5 million and \$2.1 million to the Behavioral Health's Block Grant Carryover Program and the Workforce Development special revenue funds.
- Operating Transfers Out is a method of providing financing from one budget unit to another for the implementation of a project or program, and is increasing by \$23.3 million or 8.8%. The most significant increases are \$43.9 million in three Behavioral Health special revenue funds and \$4.0 million in the Law and Justice Group's Southwest Border Prosecution Initiative special revenue fund; decreases include \$8.0 million in the Capital Projects Fund, \$17.1 million in the Financial Administration budget unit, \$2.8 million in Solid Waste Management, and \$2.5 million in Health Realignment.



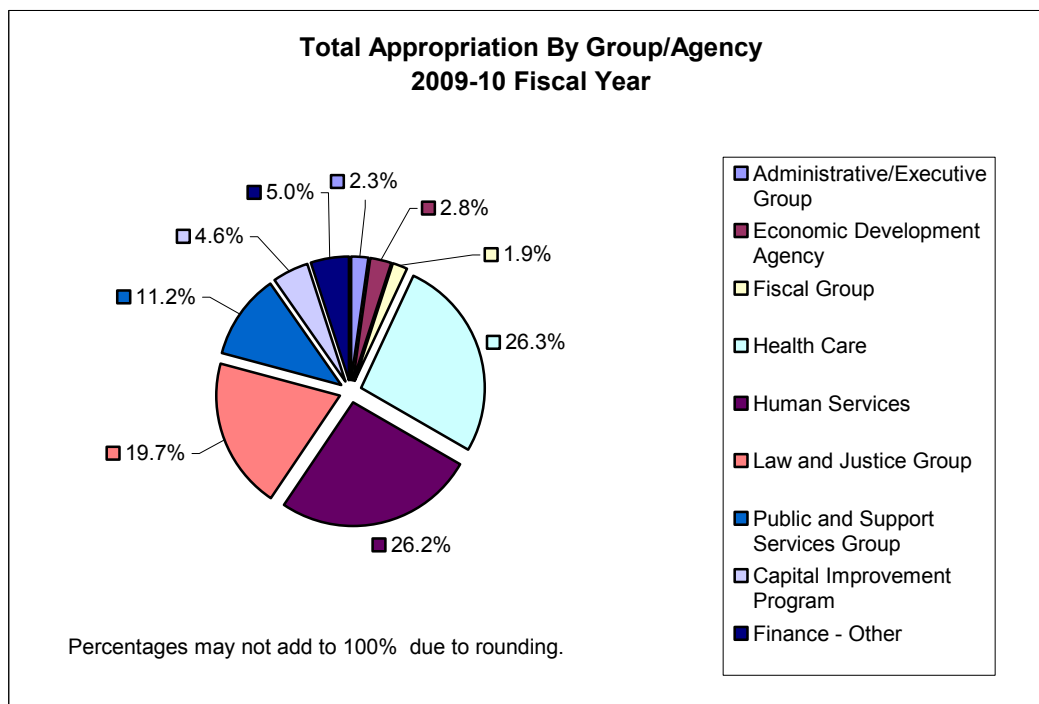
**APPROPRIATION SUMMARY BY GROUP/AGENCY**

	Restated Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
Administrative/Executive Group	94,047,229	88,270,592	87,994,378
Economic Development Agency	71,494,292	70,245,717	109,078,940
Fiscal Group	84,929,021	78,633,335	72,527,965
Health Care	1,014,678,565	992,253,906	1,010,720,373
Human Services	886,107,661	945,824,265	1,005,092,678
Law and Justice Group	725,983,383	745,244,139	755,507,803
Public and Support Services Group	481,070,487	490,231,909	430,812,115
Capital Improvement Program	137,057,617	153,540,654	176,867,606
Finance - Other	224,140,274	269,114,328	192,535,196
<b>Total</b>	<b>3,719,508,529</b>	<b>3,833,358,845</b>	<b>3,841,137,054</b>

Budgeted Staffing	20,829	20,539	19,670
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Restatement represents the separation of Health Care from the Administrative/Executive Group.

The above chart lists appropriation by group / agency. The Finance – Other group includes budget units that are predominately countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, funding for Board elective projects, financial administration, the restricted funds of Realignment and Prop 172, and some special revenue funds that incur no expenditures and only appropriate operating transfers out.





### **Governmental Fund Types**

**General Fund:** The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General Fund is the County's primary operating fund. General Fund – Restricted Financing consists of Prop 172 and Realignment funds.

**Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

**Capital Project Funds:** Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

### **Proprietary Fund Types**

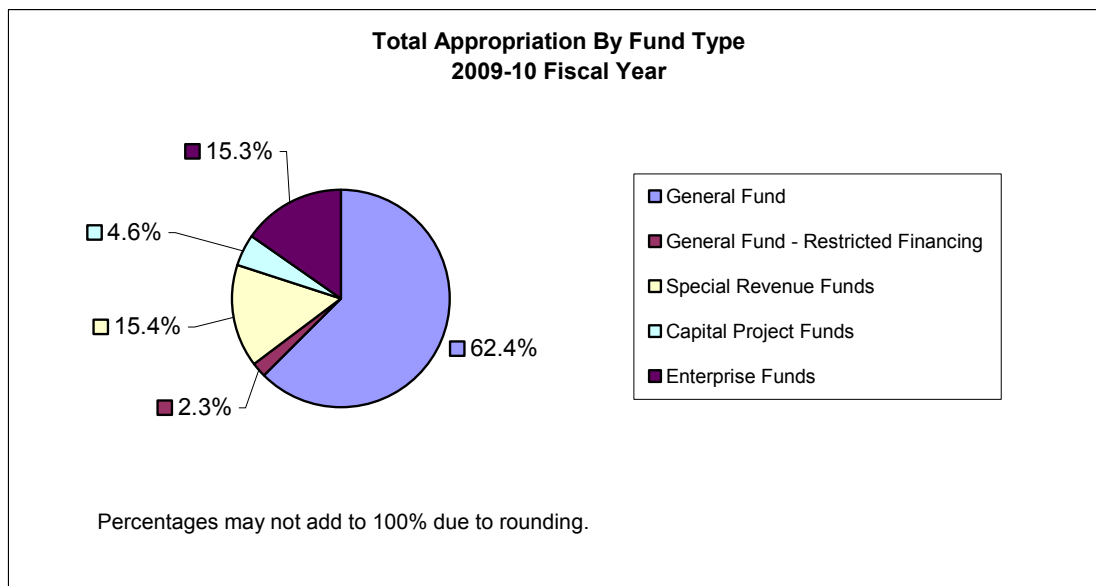
**Enterprise Funds:** Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Internal Service Funds:** Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

All funds, except Internal Service Funds, are appropriated. Internal Service Funds have budgets for management purposes only.

### **APPROPRIATION SUMMARY BY FUND TYPE**

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
General Fund	2,344,839,832	2,388,845,335	2,397,256,806
General Fund - Restricted Financing	101,656,470	104,610,538	88,321,225
Special Revenue Funds	537,348,005	566,858,991	592,095,936
Capital Project Funds	137,057,617	153,540,654	176,867,606
Enterprise Funds	598,606,605	619,503,327	586,595,481
<b>Total</b>	<b>3,719,508,529</b>	<b>3,833,358,845</b>	<b>3,841,137,054</b>
 Budgeted Staffing	 20,829	 20,539	 19,670



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
<b>Administrative/Executive Group</b>					
Board of Supervisors	X				
Clerk of the Board	X				
County Administrative Office	X	X			
County Counsel	X				
Human Resources	X	X			
Information Services	X				X
Purchasing	X				X
Risk Management					X
Local Agency Formation Commission	X				
County Schools	X				
<b>Economic Development Agency</b>					
Economic Development	X	X			
<b>Fiscal Group</b>					
Assessor	X				
Auditor/Controller-Recorder	X	X			
Treasurer-Tax Collector/Public Administrator	X	X			
<b>Health Care</b>					
Health Care Administration	X	X		X	
Arrowhead Regional Medical Center		X		X	
Behavioral Health	X	X			
Public Health	X	X			
<b>Human Services</b>					
Aging and Adult Services	X				
Child Support Services	X				
Human Services	X				
Preschool Services		X			
Veterans Affairs	X				
<b>Law and Justice Group</b>					
County Trial Courts	X	X			
District Attorney	X	X			
Law and Justice Group Administration	X	X			
Probation	X	X			
Public Defender	X				
Sheriff-Coroner	X	X			
<b>Public and Support Services Group</b>					
Agriculture/Weights and Measures	X	X			
Airports	X	X			
Architecture and Engineering	X				
County Library		X			
County Museum	X			X	
Facilities Management	X				
Fleet Management					X
Land Use Services	X				
Public Works	X	X		X	
Real Estate Services	X	X			
Regional Parks	X	X		X	
Registrar of Voters	X				
Fish and Game Commission		X			
<b>Capital Improvement Program</b>					
Capital Improvement Program			X		
<b>Finance - Other</b>					
County Administrative Office	X	X			



**REVENUE SUMMARY**

The 2009-10 final budget is financed from a variety of sources. These sources are listed below. This schedule does not include fund balance carried over from the prior year. It also does not include operating transfers in as they are a mechanism for providing financing from one budget unit to another within the county.

	Actual 2007-08	Final 2008-09	Final 2009-10	Change Between 2008-09 & 2009-10	Percentage Change
<b>REVENUE FOR ALL COUNTY FUNDS</b>					
(Excluding Enterprise Funds)					
Property Related Revenue	497,673,321	496,135,490	468,139,013	(27,996,477)	(5.64%)
Other Taxes	170,265,732	180,717,354	150,489,121	(30,228,233)	(16.73%)
State and Federal Aid	1,319,177,688	1,463,073,232	1,515,710,959	52,637,727	3.60%
Charges for Current Services	309,294,645	337,823,738	356,789,979	18,966,241	5.61%
Other Revenue	161,407,578	165,412,228	135,381,341	(30,030,887)	(18.16%)
<b>Subtotal</b>	<b>2,457,818,964</b>	<b>2,643,162,042</b>	<b>2,626,510,413</b>	<b>(16,651,629)</b>	<b>(0.63%)</b>
<b>ENTERPRISE FUNDS</b>					
Health Care - Medical Center Lease Payment	23,429,578	19,522,036	18,606,384	(915,652)	(4.69%)
Arrowhead Regional Medical Center (ARMC)	335,790,378	368,673,065	373,079,834	4,406,769	1.20%
ARMC Capital Projects	633,517	-	-	-	-
County Museum Store	85,995	100,000	100,000	-	0.00%
Regional Parks Snackbars	108,788	104,000	103,000	(1,000)	(0.96%)
Regional Parks Active Outdoors	36,084	89,012	111,470	22,458	25.23%
Solid Waste Management	82,875,316	83,959,594	69,060,404	(14,899,190)	(17.75%)
<b>Subtotal</b>	<b>442,959,656</b>	<b>472,447,707</b>	<b>461,061,092</b>	<b>(11,386,615)</b>	<b>(2.41%)</b>
<b>Total County Budget</b>	<b>2,900,778,620</b>	<b>3,115,609,749</b>	<b>3,087,571,505</b>	<b>(28,038,244)</b>	<b>(0.90%)</b>

**Property Related Revenue**

Property related revenue is projected to decrease by \$28.0 million or 5.64% from the 2008-09 budget. This decline is caused by the mortgage and economic crisis that has resulted in a dramatic rise in foreclosures that have negatively affected home prices and home values. The County Assessor's Office predicts a 6% decline in assessed valuation for 2009-10. Supplemental Property Tax revenues and Property Transfer Tax revenues are also affected and are projected to decline from prior year budgeted amounts by 50% and 34% respectively. For more details regarding property related revenue, refer to the General Fund Financing section of this budget book.

**Other Taxes**

Other taxes are decreasing by a net \$30.2 million. Prop 172 sales tax received in 2008-09 was anticipated to be \$20.0 million below budget due to a steep decline in retail sales. For 2009-10, negative growth of 3% is estimated using 2008-09 projections which translates into a net reduction of \$24.0 million for Prop 172 in 2009-10. Discretionary sales tax revenues are projected to decline \$4.7 million from the prior year budget due to dramatic decreases in retail spending in the unincorporated areas of the County.

**State and Federal Aid**

An overall increase of \$52.6 million is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs. Significant changes in this revenue source are detailed on the following page.



Significant increases in State and Federal Aid include:

- \$25.2 million increase in the Human Services Subsistence budget units, of which \$24.7 million is in state aid for children and \$0.5 million represents federal aid for children. Additionally, the Human Services Administrative Claim budget unit increased by \$22.5 million. This increase is a combination of a \$17.1 million in federal health administration, \$7.2 million in state health administration, and \$1.2 million in state public assistance. These Administrative Claim budget unit increases are offset by a \$3.0 million decrease in federal welfare administration funding.
- \$21.7 million in federal Neighborhood Stabilization Program grant funds for Community Development and Housing which resulted from the passage of the Housing and Economic Recovery Act.
- \$17.6 million increase in state funding in Behavioral Health's Mental Health Services Act budget unit due primarily to the increase of funds in the Community Service and Support program and Prevention Early Intervention.
- \$16.3 million in federal grants for Workforce Development of which \$12.2 million is one-time funding from the American Recovery and Reinvestment Act, \$2.3 million in funding from the Workforce Investment Act, \$1.2 million in carryover funds, and \$0.6 million for the new Veteran Employment Assistance Program.

Significant decreases in State and Federal Aid include:

- \$22.3 million in Transportation's Road Operations which primarily includes a decrease of \$10.5 million in state highway users tax due to a general downturn in the economy, \$7.5 million in Prop 1B Highway funds due to a temporary cessation of distributions from the State, \$1.5 million in Proposition 42 funding and a decrease of \$2.5 million in Local Transportation Fund distributions.
- \$14.5 million in Federal Aviation Administration grant funds associated with the Airport's Capital Improvement Program budget unit due to a reduction in the project to acquire land at the Chino Airport for runway protection zones.

### **Charges for Current Services**

Charges for current services are anticipated to increase from the 2008-09 final budget by \$19.0 million. The following provides the most significant increases in this category. The Health Care Administration budget unit increased by \$12.3 million to reflect anticipated increased revenues associated with Intergovernmental Transfers and the California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100). The Sheriff-Coroner is projecting increases of \$4.1 million in charges for current services, of which law enforcement services are anticipated to increase by \$2.3 million and new charges for electronic monitoring are anticipated to be \$1.8 million. Transportation's Road Operations current services are increasing by \$3.3 million primarily due to a \$1.6 million contribution from the City of Fontana for the Cherry Avenue widening project in the Fontana area and a reimbursement of \$1.7 million for engineering expenditures related to the design phase of the Glen Helen grade separation project. Lastly, Real Estate Service's Courts Property Management budget unit is increasing \$2.0 million to reflect the revenue associated with the services provided to the Administrative Office of the Courts in county managed courthouses.

Decreases in charges for current services include \$2.6 million resulting from the return of treasury pool management fees to the Treasurer-Tax Collector's budget unit from the Financial Administration budget unit, \$1.7 million in recording fees due to the anticipated decline of recordable documents and \$1.0 million in revenues associated with the SB 813 cost reimbursement, which represents allowable charges for administration and operation of the County's supplemental property tax program.

**Other Revenue**

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This revenue source is anticipated to decrease by \$30.0 million over the prior year.

Significant decreases in this category include \$25.9 million in the Capital Project Funds of which, \$19.7 million of the decrease is related to the nearly completed Central Courthouse Seismic Retrofit and Remodel project and \$6.1 million was used for relocation costs to modify the 303 Office Building for court use during the retrofit and remodel. Interest is projected to decline by approximately \$5.0 million. Building and Safety permits are declining by \$1.7 million as a result of the downturn in the economy and housing markets. Child Support Services anticipates a reduction of \$1.8 million due to the elimination of one-time funding received in 2008-09 from a State approved closeout reconciliation of the child support and distribution trust fund.

Significant increases include \$3.5 million in Treasurer-Tax Collector's budget unit due to the return of the treasury pool management fees and \$1.5 million from the Inland Valley Development Authority (IVDA) for Community Housing and Development for the IVDA development zone.

**Enterprise Funds**

Of the seven enterprise funds listed in the revenue summary, Health Care – Medical Center Lease Payments, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

Health Care – Medical Center Lease Payment revenue is decreasing by \$0.9 million due to a decrease in SB 1732 reimbursement resulting from the final maturity of the 1997 Medical Center equipment bonds.

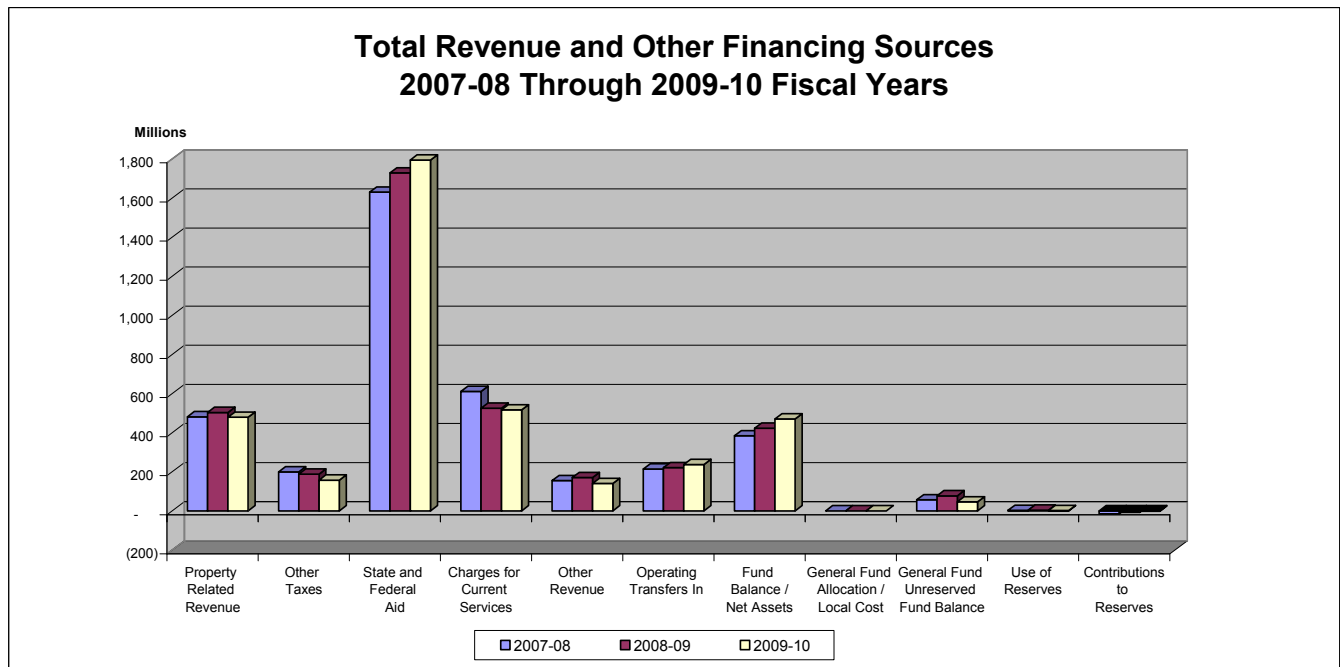
Arrowhead Regional Medical Center (ARMC) revenues are expected to increase by a net \$4.4 million. The significant changes in revenue primarily include growth of \$26.6 million in state and federal aid primarily from Medi-Cal and Medicare offset by anticipated reductions of \$20.0 million in current services from private pay patients and insurance. Additionally, the Realignment contribution for ARMC operations is decreasing by \$2.7 million.

The budget units that comprise Solid Waste Management decreased revenues by \$14.9 million. Of this reduction, revenues in the Operations budget unit are decreasing by a total of \$12.4 million, of which the most significant reductions include \$5.5 million in state and federal funding for the October 2007 Fires Debris Removal Program and \$6.3 million in refuse revenues due to an industry-wide downturn in the actual amount of land filled waste.

**TOTAL REVENUE AND OTHER FINANCING SOURCES**

	Restated Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b><u>Revenue</u></b>			
Property Related Revenue	481,258,182	503,659,199	478,598,414
Other Taxes	199,525,634	188,210,404	157,520,772
State and Federal Aid	1,630,152,790	1,728,033,224	1,794,143,341
Charges for Current Services	611,222,886	524,868,984	517,031,988
Other Revenue	154,855,806	170,837,938	140,276,990
<b>Total Revenue</b>	<b>3,077,015,298</b>	<b>3,115,609,749</b>	<b>3,087,571,505</b>
<b><u>Other Financing Sources</u></b>			
Operating Transfers In	214,315,375	221,274,513	236,889,828
Fund Balance/Net Assets	383,609,334	422,517,290	470,492,880
General Fund Unreserved Fund Balance	56,425,431	77,342,818	46,190,296
Use of Reserves	2,688,000	4,096,300	1,992,545
Contributions to Reserves	(14,544,909)	(7,481,825)	(2,000,000)
<b>Total Other Financing Sources</b>	<b>642,493,231</b>	<b>717,749,096</b>	<b>753,565,549</b>
<b>Total Revenue and Other Financing Sources</b>	<b>3,719,508,529</b>	<b>3,833,358,845</b>	<b>3,841,137,054</b>

The revenue and other financing sources schedule above includes all county funds. This schedule includes operating transfers in, which are the mechanism for providing financing from one budget unit to another within the County. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the County's reserves as designated in the financing plan.

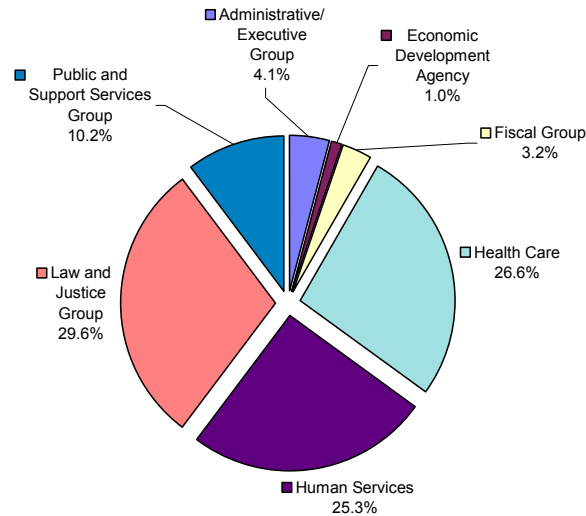




**BUDGETED STAFFING SUMMARY**

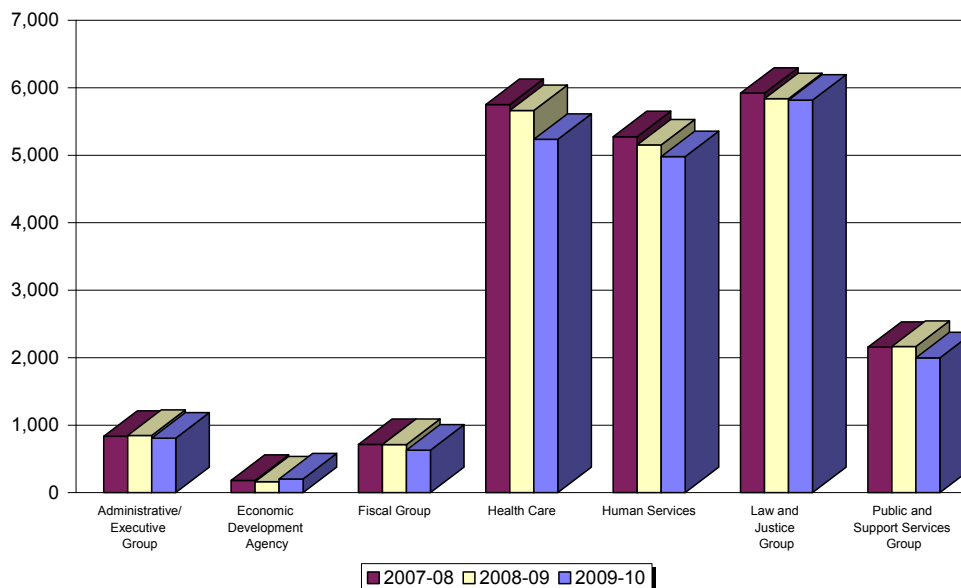
Beginning in 2009-10, budgeted staffing is accounted for using headcount; each position, whether full time or part time, is counted as one. All prior year budgeted staffing counts have been restated for comparative purposes. The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The following graph illustrates the budgeted staffing for the current as well as the prior two fiscal years.

**Budgeted Staffing By Group / Agency  
2009-10 Fiscal Year**



Percentages may not add to 100% due to rounding.

**Budgeted Staffing By Group / Agency  
2007-08 Through 2009-10 Fiscal Years**



	Change from Previous Year				
	2008-09 Budgeted Staffing	Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change	2009-10 Budgeted Staffing
General Fund	14,436	(340)	(233)	(573)	13,863
Other Funds	6,103	(296)	-	(296)	5,807
Total	20,539	(636)	(233)	(869)	19,670

Budgeted staffing for caseload driven/grant, or special funded programs, decreased by a net overall 636 positions. Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

#### **General Fund**

- **Health Care Administration** decreased budgeted staffing by 22 positions due to the transfer of Inland Counties Emergency Medical Agency positions into a new budget unit created for this agency.
- **Behavioral Health** decreased budgeted staffing by a net 32 positions. This decrease is comprised of the deletion of 68 vacant positions, the transfer of 31 positions from the **Alcohol and Drug Services Program**, and the addition of 5 new positions to provide administrative support for new Mental Health Services Act programs. **Alcohol and Drug Services Program** decreased by a total of 34 positions, of which 31 were transferred as mentioned above and 3 vacant positions were deleted.
- **Public Health** decreased budgeted staffing by a net 40 positions. This decrease is the result of deleting 41 vacant positions, transferring 5 graphic designer positions to Purchasing, and the addition of 5 new positions to assist with the integration of the three health departments, and the addition of 1 Equine Coordinator to support the Preventive Veterinary Division. The department's **California Children's Services (CCS)** budget unit reduced budgeted staffing by a net 29 positions, of which 30 vacant positions were deleted and 1 new CCS Physician Consultant II position was added in order to provide the required level of medical oversight for the program.
- **Aging and Adult Services – Aging Program** budgeted staffing decreased by a net 65 positions. This decrease is primarily the result of removing 55 Community Service Employment Program training positions from budgeted staffing and placing the associated costs in a line item in salaries and benefits to provide a more accurate account of actual positions involved with departmental operations. Additionally the department added 4 positions that were approved midyear and deleted 14 vacant positions.
- **Human Services Administrative Claim** had a net reduction of 92 budgeted positions. This change is the result of additions and deletions within the various social services programs as follows: Transitional Assistance Department added 55 positions due to caseload and reduced 25; Children and Family Services added 17 positions that will enhance services to children in foster care and provide better administrative oversight and deleted 61 positions; the Department of Aging and Adult Services added 1 supervising social worker position and deleted 8 other positions; the administrative support function increased by 12 positions and deleted 83 due to organizational adjustments.
- **District Attorney – Criminal Prosecution** decreased a net 12 budgeted positions in the caseload driven, grant or special funded programs category. Grant reductions to the COPS, Cal-MMET and Street Enforcement grants resulted in a decrease of 16 positions; however, these were offset by the addition of 4 caseload related positions for the courtrooms.



- **Probation – Administration, Corrections and Detention** has seen a net decrease of 54 budgeted positions in the caseload driven, grant or special funded programs category primarily due to the deletion of 21 positions associated with required salary reductions, 5 positions resulting from declining Proposition 172 sales tax funding, 2 positions from discontinued state Mentally Ill Offender Crime Reduction grant funding, and 15 positions related to a reduction in Federal Title IV-E funding. In addition, the department deleted 12 positions as a result of the department not distributing an across the board vacancy factor in 2009-10 at the same rate it was distributed in 2008-09. These decreases were partially offset by a net increase of 1 position related to additional grant funds received by the department. **Probation – Juvenile Justice Grant Program** increased budgeted staffing by 37 positions. These positions were transferred from the department's special revenue fund, **Juvenile Justice Grant Program**.
- **Public Defender** increased budgeted staffing by 18 positions in the caseload driven, grant or special funded programs category. The caseload deems these increases necessary for defense of their clients and includes 6 investigator positions that were inadvertently deleted in 2008-09, a Public Defender Interviewer, 10 law clerk positions, and a contract social service practitioner position for the department's juvenile division.
- **Sheriff-Coroner** has seen an increase of 29 budgeted positions in the caseload driven, grant or special funded programs category due to the addition of 29 positions approved by the Board of Supervisors associated with city and court contracts (15), a new Electronic Monitoring Program (8), additional grant funds (3), the CAL-ID Program (2), and Proposition 69 funds (1).

#### **Other Funds**

- **Workforce Development** budgeted staffing increased by 56 positions. This increase is the result of the transfer of 13 positions from Economic Development and the addition of 43 new positions, 40 of which are limited-term positions added to perform activities associated with the one-time funding received from the Americans Recovery and Reinvestment Act.
- **Arrowhead Regional Medical Center (ARMC)** had a net decrease of 269 budgeted positions. This reduction is comprised of the deletion of vacant regular positions, coupled with the elimination of various extra-help and contract positions. ARMC conducted a comprehensive review of all departmental positions and revised its staffing structure for 2009-10 with the intent of becoming more efficient while continuing to maintain State mandated staffing ratios.
- **Probation – Juvenile Justice Grant Program** special revenue fund decreased by 43 budgeted positions. Thirty-seven of these positions were transferred into the department's general fund, **Probation – Juvenile Justice Grant Program**. The remaining reduction of 6 positions resulted from a restructuring of the department's House Arrest Program.

Budgeted staffing for all other programs decreased by a net overall 233 positions. Significant changes from the previous year in all other programs include the following:

### **General Fund**

- **Assessor** decreased by 50 budgeted positions as a result of the midyear 8% reduction for 2008-09 and the removal of the Property Tax Administration Program general fund backfill. Of these 50 positions deleted, 37 were vacant and the staff in the remaining positions were transferred to other county departments.
- **Auditor/Controller-Recorder** decreased by a net 34 budgeted positions. Midyear changes include the addition of 1 position to provide services to the C-IV JPA, as well as the restoration of 9 positions removed from the prior year budget and the deletion of 20 vacant positions associated with the midyear 8% reduction for 2008-09. In addition, 2 positions were transferred to special revenue funds and another 22 vacant positions were deleted due to the 2009-10 budget mitigations which were a second 8% reduction and a salary reduction.
- **District Attorney – Criminal Prosecution** budgeted staffing decreased by 9 positions that were not related to caseload or grant driven. Due to declining Prop 172 sales tax funding, 9 positions were deleted.
- **Public Defender** experienced an increase of 19 budgeted positions that were not related to caseload or grant driven. The vast majority of these positions are associated with the department's imaging project.
- **Sheriff-Coroner** has seen a net decrease of 6 budgeted positions that were not related to caseload or grant driven. The department deleted 28 positions associated with required salary reductions. This decrease is partially offset by the increase of 19 part-time PSE and Safety Unit Extra Help positions in order to perform duties that are temporary or do not require a full time worker and 3 positions (2 Sheriff Public Information Officers and 1 Deputy Sheriff) approved by the Board of Supervisors as part of a mid-year Board item to reinstate positions removed from the department's 2008-09 final budget.
- **Facilities Management** decreased budgeted staffing by 27 positions. These reductions were a combination of the midyear 8% reduction for 2008-09, the 2009-10 budget mitigations which were a second 8% reduction and a salary reduction, and the elimination of the Home Repair program. Of these 27 positions deleted, 13 were vacant and the staff in the remaining positions either retired or were transferred to other county departments.
- **Land Use Services** decreased budgeted staffing by a total of 44 positions as a result of the various mitigation measures, coupled with the downturn in the economy and its direct impact on the building industry. The department's breakdown by budget unit includes 1 in **Administration**, 4 in **Current Planning**, 3 in **Advance Planning**, 28 in **Building and Safety**, and 8 in **Code Enforcement**. Of these 44 positions deleted, 38 were vacant and the staff in the remaining positions were transferred to other county departments.

Countywide staffing changes are outlined by county department in the following chart:

## BUDGETED STAFFING SUMMARY

Department	2007-08 Final Budget	2008-09 Final Budget	2009-10 Final Budget	Change Between 2008-09 & 2009-10
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS	68	70	67	(3)
BOARD OF SUPERVISORS - LEGISLATION	5	5	-	(5)
CLERK OF THE BOARD	16	16	17	1
COUNTY ADMINISTRATIVE OFFICE	25	26	31	5
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3	-	-	-
COUNTY COUNSEL	74	77	77	-
HUMAN RESOURCES	103	103	98	(5)
HUMAN RESOURCES - THE CENTER FOR EMPLOYEE HEALTH AND WELLNESS	19	19	14	(5)
INFORMATION SERVICES - APPLICATION DEVELOPMENT	107	107	100	(7)
PURCHASING	15	18	16	(2)
SUBTOTAL GENERAL FUND	435	441	420	(21)
<b><u>OTHER FUNDS</u></b>				
HUMAN RESOURCES - COMMUTER SERVICES	3	3	3	-
HUMAN RESOURCES - EMPLOYEE BENEFITS AND SERVICES	32	32	29	(3)
INFORMATION SERVICES - COMPUTER OPERATIONS	131	135	131	(4)
INFORMATION SERVICES - TELECOMMUNICATIONS SERVICES	109	112	105	(7)
PURCHASING - PRINTING SERVICES	18	19	21	2
PURCHASING - SURPLUS PROPERTY AND STORAGE OPERATIONS	5	3	2	(1)
PURCHASING - MAIL/COURIER SERVICES	30	29	28	(1)
RISK MANAGEMENT - OPERATIONS	72	73	69	(4)
SUBTOTAL OTHER FUNDS	400	406	388	(18)
<b>TOTAL ADMINISTRATIVE/EXECUTIVE GROUP</b>	<b>835</b>	<b>847</b>	<b>808</b>	<b>(39)</b>
<b>ECONOMIC DEVELOPMENT AGENCY</b>				
<b><u>GENERAL FUND</u></b>				
ECONOMIC DEVELOPMENT	48	45	30	(15)
SUBTOTAL GENERAL FUND	48	45	30	(15)
<b><u>OTHER FUNDS</u></b>				
COMMUNITY DEVELOPMENT AND HOUSING	50	38	40	2
WORKFORCE DEVELOPMENT	84	77	133	56
SUBTOTAL OTHER FUNDS	134	115	173	58
<b>TOTAL ECONOMIC DEVELOPMENT AGENCY</b>	<b>182</b>	<b>160</b>	<b>203</b>	<b>43</b>
<b>FISCAL GROUP</b>				
<b><u>GENERAL FUND</u></b>				
ASSESSOR	207	228	178	(50)
AUDITOR/CONTROLLER-RECORDER	243	242	208	(34)
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	213	213	206	(7)
SUBTOTAL GENERAL FUND	663	683	592	(91)
<b><u>OTHER FUNDS</u></b>				
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION PROGRAM	29	-	-	-
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	20	29	35	6
AUDITOR/CONTROLLER-RECORDER - RECORDER RECORDS	1	1	4	3
AUDITOR/CONTROLLER-RECORDER - ELECTRONIC RECORDING	1	-	-	-
SUBTOTAL OTHER FUNDS	51	30	39	9
<b>TOTAL FISCAL GROUP</b>	<b>714</b>	<b>713</b>	<b>631</b>	<b>(82)</b>



## BUDGETED STAFFING SUMMARY

Department	2007-08 Final Budget	2008-09 Final Budget	2009-10 Final Budget	Change Between 2008-09 & 2009-10
<b>HEALTH CARE</b>				
<b><u>GENERAL FUND</u></b>				
HEALTH CARE ADMINISTRATION	21	23	1	(22)
BEHAVIORAL HEALTH	900	931	899	(32)
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	96	95	61	(34)
PUBLIC HEALTH	961	903	863	(40)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	186	186	157	(29)
SUBTOTAL GENERAL FUND	2,164	2,138	1,981	(157)
<b><u>OTHER FUNDS</u></b>				
ARROWHEAD REGIONAL MEDICAL CENTER	3,587	3,524	3,255	(269)
SUBTOTAL OTHER FUNDS	3,587	3,524	3,255	(269)
<b>TOTAL HEALTH CARE</b>	<b>5,751</b>	<b>5,662</b>	<b>5,236</b>	<b>(426)</b>
<b>HUMAN SERVICES</b>				
<b><u>GENERAL FUND</u></b>				
AGING AND ADULT SERVICES - AGING PROGRAM	251	117	52	(65)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	30	29	27	(2)
CHILD SUPPORT SERVICES	510	475	464	(11)
HUMAN SERVICES - ADMINISTRATIVE CLAIM	3,751	3,762	3,670	(92)
VETERANS AFFAIRS	18	18	18	-
SUBTOTAL GENERAL FUND	4,560	4,401	4,231	(170)
<b><u>OTHER FUNDS</u></b>				
PRESCHOOL SERVICES	714	751	748	(3)
SUBTOTAL OTHER FUNDS	714	751	748	(3)
<b>TOTAL HUMAN SERVICES</b>	<b>5,274</b>	<b>5,152</b>	<b>4,979</b>	<b>(173)</b>
<b>LAW AND JUSTICE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
DISTRICT ATTORNEY - CRIMINAL PROSECUTION	515	547	526	(21)
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	6	-	-	-
LAW AND JUSTICE GROUP ADMINISTRATION	1	1	1	-
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,296	1,276	1,222	(54)
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	-	-	37	37
PUBLIC DEFENDER	254	247	284	37
SHERIFF-CORONER	3,668	3,633	3,656	23
SUBTOTAL GENERAL FUND	5,740	5,704	5,726	22
<b><u>OTHER FUNDS</u></b>				
DISTRICT ATTORNEY - SPECIAL REVENUE	28	-	-	-
PROBATION - JUVENILE JUSTICE GRANT PROGRAM (SR)	55	43	-	(43)
SHERIFF-CORONER - SPECIAL REVENUE	96	90	90	-
SUBTOTAL OTHER FUNDS	179	133	90	(43)
<b>TOTAL LAW AND JUSTICE GROUP</b>	<b>5,919</b>	<b>5,837</b>	<b>5,816</b>	<b>(21)</b>





## BUDGETED STAFFING SUMMARY

Department	2007-08 Final Budget	2008-09 Final Budget	2009-10 Final Budget	Change Between 2008-09 & 2009-10
<b>PUBLIC AND SUPPORT SERVICES GROUP</b>				
<b><u>GENERAL FUND</u></b>				
PUBLIC AND SUPPORT SERVICES GROUP ADMINISTRATION	10	10	-	(10)
AGRICULTURE/WEIGHTS AND MEASURES	70	70	65	(5)
AIRPORTS	31	32	31	(1)
ARCHITECTURE AND ENGINEERING	28	30	24	(6)
COUNTY MUSEUM	66	60	55	(5)
FACILITIES MANAGEMENT	160	149	122	(27)
FACILITIES MANAGEMENT - UTILITIES	1	1	1	-
LAND USE SERVICES - ADMINISTRATION	12	12	11	(1)
LAND USE SERVICES - CURRENT PLANNING	34	34	30	(4)
LAND USE SERVICES - ADVANCE PLANNING	18	18	15	(3)
LAND USE SERVICES - BUILDING AND SAFETY	99	99	71	(28)
LAND USE SERVICES - CODE ENFORCEMENT	41	41	33	(8)
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22	22	22	-
PUBLIC WORKS - SURVEYOR	47	47	41	(6)
REAL ESTATE SERVICES	24	24	20	(4)
REGIONAL PARKS	326	328	307	(21)
REGISTRAR OF VOTERS	47	47	35	(12)
SUBTOTAL GENERAL FUND	1,036	1,024	883	(141)
<b><u>OTHER FUNDS</u></b>				
COUNTY LIBRARY	450	474	461	(13)
COUNTY MUSEUM - MUSEUM STORE	3	2	4	2
FLEET MANAGEMENT - GARAGE	95	96	86	(10)
FLEET MANAGEMENT - MOTOR POOL	4	4	4	-
PUBLIC WORKS - TRANSPORTATION - ROAD OPERATIONS	450	455	444	(11)
PUBLIC WORKS - SOLID WASTE MANAGEMENT - OPERATIONS	98	103	103	-
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	2	2	2	-
REGIONAL PARKS - SNACK BARS	7	3	3	-
REGIONAL PARKS - ACTIVE OUTDOORS	9	5	7	2
SUBTOTAL OTHER FUNDS	1,118	1,144	1,114	(30)
<b>TOTAL PUBLIC AND SUPPORT SERVICES GROUP</b>	<b>2,154</b>	<b>2,168</b>	<b>1,997</b>	<b>(171)</b>
<b>TOTAL COUNTY DEPARTMENTS - GENERAL FUND</b>	<b>14,646</b>	<b>14,436</b>	<b>13,863</b>	<b>(573)</b>
<b>TOTAL COUNTY DEPARTMENTS - OTHER FUNDS</b>	<b>6,183</b>	<b>6,103</b>	<b>5,807</b>	<b>(296)</b>
<b>COUNTY DEPARTMENTS GRAND TOTAL</b>	<b>20,829</b>	<b>20,539</b>	<b>19,670</b>	<b>(869)</b>



**CAPITAL IMPROVEMENT PROGRAM**

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this Budget Summary and presented in the schedule below represent those managed by the Architecture and Engineering Department and accounted for in the following funds: CJV, CMV and CJY. These schedules do not include operating transfers out.

**Capital Project Funds**

	Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b><u>New Projects</u></b>					
<b>Fund CJV</b>					
Contributions to Other Agencies	3	741,500			741,500
Inter-Fund Contributions	1			500,000	500,000
Structures and Improvements	25	16,441,600	85,000	676,000	17,202,600
Available Funding Unprogrammed		955,500			955,500
<i>Total CJV New Projects</i>	<b>29</b>	<b>18,138,600</b>	<b>85,000</b>	<b>1,176,000</b>	<b>19,399,600</b>
<b><u>Carryover Projects</u></b>					
<b>Fund CJV</b>					
Contributions to Other Agencies	8	4,646,769			4,646,769
Inter-Fund Contributions	5			754,481	754,481
Land	1	381,000			381,000
Structures and Improvements	118	62,591,629	12,343,853	5,288,862	80,224,344
<i>Total CJV Carryover Projects</i>	<b>132</b>	<b>67,619,398</b>	<b>12,343,853</b>	<b>6,043,343</b>	<b>86,006,594</b>
<b>Fund CMV</b>					
Structures and Improvements	1	58,913,246			58,913,246
<b>Fund CJY</b>					
Contributions to Non-Owned Projects	1	900,000			900,000
<i>Total Carryover Projects</i>	<b>134</b>	<b>127,432,644</b>	<b>12,343,853</b>	<b>6,043,343</b>	<b>145,819,840</b>
<b>Total Capital Project Funds</b>	<b>163</b>	<b>145,571,244</b>	<b>12,428,853</b>	<b>7,219,343</b>	<b>165,219,440</b>

In the 2009-10 final budget, \$19,399,600 in new projects are funded, primarily using county discretionary funds. Major projects include additional funding of \$5.5 million for the construction of a new office building in Joshua Tree, \$2.9 million for construction of a new fire station in Angeles Oaks, and \$2.3 million for tenant improvements for Chaffey College Aeronautics Division at the Chino Airport.

Projects approved in prior years but not yet completed total an additional \$86,006,594. The major carryover projects are the new Central Juvenile Hall facility on Gilbert Street in San Bernardino, the seismic retrofit and remodel of the historic Central Courthouse and Annex in San Bernardino, the development of the High Desert Government Center in Hesperia, the Fontana Courthouse expansion and remodel, and a new community library in Crestline.

The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions. Additionally, there are three enterprise funds, which are part of the Arrowhead Regional Medical Center (ARMC), that are used for capital projects of ARMC.

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of this budget book.

